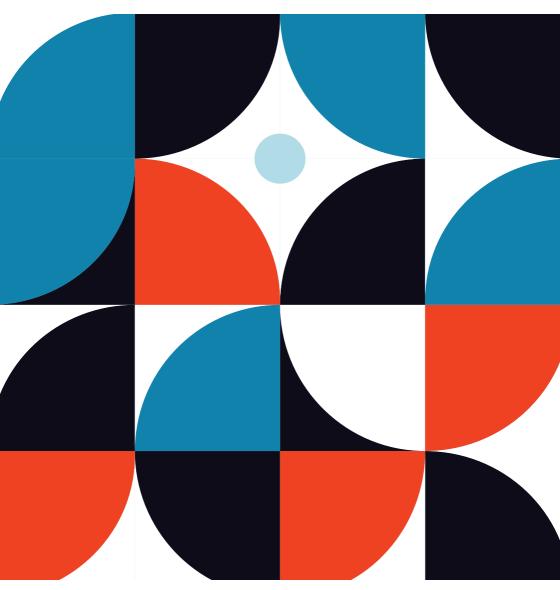
35th Annual Report 2024



Good Times Made Great!

Echuca Moama RSL & Citizens Club Ltd Trading as Moama RSL. ABN 40 003 684 624



35th ANNUAL GENERAL MEETING

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President's Report

It is with pleasure that I present the 2024 President's Report. Our Club has had a very successful financial year under the guidance of CEO, Ash and our dedicated staff. I would like to thank Ash and all staff for their commitment and support during such a busy year.

Moama RSL Board members attended the Riverina South West Region of ClubsNSW Regional Conference in Broken Hill and also the ClubsNSW Annual Conference. As I have previously mentioned, our Board has visited a number of other clubs to look at what they are doing with the future of solar/energy. I can now advise that our Board has appointed Acacia Energy to supply and install a 400 kWp solar panel system with battery storage and a backup diesel generator. I would like to take this opportunity to thank all Board members for their support and assistance during the year.

The Club has submitted a Development Application to Murray River Council for an upgrade and extension to the front of our club. This will extend across the current roadway and allow our members and visitors an undercover drop off area during inclement weather. Another improvement for all our patrons.

Our "Perricoota Village" development documentation went before the NSW State Planning Panel, with the advice to withdraw the application and resubmit with street and green space alterations. We have had further meetings with Council representatives including the Mayor, and we are now looking at other options to move the Development Application forward.

During the past years we have had a few issues with the M.V. Mary Ann such as floods, low river, major maintenance and the main issue, the difficulty to staff at all times. After a lengthy discussion, our Board made the decision to advertise the MV Mary Ann for sale, and I am pleased to advise that settlement took place on 28th June 2024. I know that everyone who experienced the first class dining, along with the cruise and scenery on the Murray River could not wait to return again. We would like to wish the new owners all the very best for their future endeavours.

We have an excellent relationship with our local Moama RSL sub-Branch and we thank them for their monthly reports to our Board meetings. The ANZAC Day services were again well attended this year. Moama RSL sub-Branch President Ken, and his Committee, along with the assistance from our club, held memorable services which were attended by very large crowds comprising all ages from around the district. The inaugural ANZAC Day March in Moama, prior to the 9 am Commemorative Service was well received by all in attendance. The Dawn Service seems to get bigger each



year. The "Two Up" held in our lovely Poppies room was again well attended, and I believe was the best held yet. Next year we have decided to alter the start and finish times slightly of "Two Up" and will certainly listen to any feedback from our patrons. I would like to take this opportunity to thank Rolly Griffiths for his continued support of running Two Up.

A very special thank you to CEO, Ashley and to all our staff both at both the Club and at the MV Mary Ann, for giving their time and dedication to ensure that we are providing an excellent service to our members and visitors, this certainly has contributed to our positive financial surplus for the year. Again, a very big thank you to all Board members for giving their time and excellent input during the year.

Regards, Stan Barker,

President



Chief Executive Officer's Report

Dear Members,

It is once again a great pleasure to present my CEO's report.

I am very pleased to report that for the 2023/24 financial year, the Club has posted a profit of \$670,201. We saw a healthy increase in revenue across our key departments of Gaming, Food and Beverage. Unfortunately, these increases were eroded by the ever increasing costs in many areas of the business.

Through positive cashflow we were able to reduce our total borrowings by nearly \$700,000 this year. Given the recent increases in the cost of borrowing funds, this is also very positive for our financial position.

During this financial year the Club has also contributed in excess of \$4.7 million in salaries and wages to employees living in our local area, as well as over \$500,000 in contributions to superannuation funds on their behalf.

We are also very proud to have contributed in excess of \$170,000 in support of many local community organisations, sporting groups and other not for profit entities.

The end of the financial year saw the end of an era with the sale of the M.V. Mary Ann. Whilst ownership of the vessel had presented us with some challenges at times, it also provided so many memorable occasions enjoying the sights and sounds of the mighty Murray River. "Mary", as she was affectionately known, was a favourite to many of our members and I would like to thank you for supporting us. I wish the new owners, Shirley & Lou every success in their endeavours.

We have quite a number of projects in progress with Development Applications being sought for Perricoota Village, works to the main entry and a large solar system including carpark structure. The continued increase in the cost of electricity will largely be offset by this installation. I congratulate the Board of Directors on the approval of this major project.

I would like to thank our President, Stan Barker, for another year of great leadership, support and guidance to myself, our management team and indeed to the Board of Directors. Stan's contribution is highly valued and greatly appreciated.



Thanks also to our team of Directors for their contribution to the planning and direction of this great Club. There is a considerable amount of time and energy invested in ensuring the decisions made behind closed doors are always in the Club's best interests.

I would also like to thank our entire team of staff for making our Club the favourite place to visit for so many of you, our members.

In closing, I would like to express my sincere appreciation to you our members for your continuing support, friendship and camaraderie. Thank you for making Moama RSL your Club.

Kind regards,

Ashley Menzies,

Chief Executive Officer



SPECIFICATION OF CORE AND NON-CORE PROPERTY

Pursuant to Section 41J(2) of the Registered Clubs Act for the financial year ended 30 June 2024 core property of the Club consists of the land located at Merool Road Moama NSW 2731 being the Club premises, car parking and vacant land. There is no non-core property of the Club.

Notes to Members

- Section 41J(2) of the Registered Clubs Act requires the annual report to specify
 the core property and non-core property of the Club as at the end of the
 financial year to which the report relates.
- 2. Core property is any real property owned or occupied by the Club that comprises:
 - (a) the defined premises of the Club; or
 - (b) any facility provided by the Club for use of its members and their guests; or
 - (c) any other property declared by a resolution passed by a majority of the members present at a general meeting of ordinary members of the Club to be core property of the Club.
- Non-core property is any other property other than that referred to above as
 core property and any property which is declared by the members at a general
 meeting of ordinary members of the Club not to be core property.
- 4. The Club cannot dispose of any core property unless:
 - (a) the property has been valued by a registered valuer within the meaning of the Valuers Act 2003; and
 - (b) the disposal has been approved at a general meeting of the ordinary members of the Club at which the majority of the votes cast support the approval; and
 - (c) any sale is by way of public auction or open tender conducted by an independent real estate agent or auctioneer.
- 5. These disposal provisions and what constitutes a disposal for the purposes of Section 41J are to some extent modified by regulations made under the Registered Clubs Act and by Section 41J itself. For example, the requirements in paragraph 4 above do not apply to;
 - Core property that is being leased or licensed for a period not exceeding 10 years on terms that have been the subject of a valuation by a registered valuer;
 - Core property that is leased or licensed to a telecommunications provider for the purposes of a telecommunication tower.



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DIRECTORS' REPORT

Your directors present their report, together with the financial statements of the company, for the financial year ended 30 June 2024.

Directors

The names of each person who has been a director during the year and to the date of this report are:

S. BARKER:

President

Board Member of Echuca Moama RSL & Citizens Club Ltd. for 12 years.

Life Member of Echuca Moama RSL & Citizens Club Ltd.

Retired.

Past CEO of Echuca Community for the Aged.

35 years as CEO in hospitals and aged care.

Past Board Member of Aged Care Victoria & Victorian Health and Extended Care.

H. TOMLINSON:

Senior Vice President

Board Member of Echuca Moama RSL & Citizens Club Ltd. for 15 years.

Life Member, Foundation Member & Debenture Holder Echuca Moama RSL & Citizens Club Ltd.

Company Director and local business owner for 38 years.

Former Member of Moama Lions Club.

Self Employed Farmer for 20 years.

Former Committee Member and President of Moira Irrigation Scheme.

M. MADGWICK:

Junior Vice President

Board Member of Echuca Moama RSL & Citizens Club Ltd for over 6 years.

Transport Driver local and interstate for 13 years.

Store Manager Plumbing Supplies for 8 years.

Area Manager Plumbing Supplies for 10 years.

Office Manager Plumbing Company for 11 years.

Previously served on 2 Boards, Echuca Bowling Club & Echuca Workers Club.



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DIRECTORS' REPORT

K. JONES:

Director

Board Member of Echuca Moama RSL & Citizens Club Ltd for 8 years.

Vietnam Veteran.

President of the Echuca Moama Vietnam Veterans.

Served with both the Australian Army and Navy for over 28 years.

Moama RSL Sub Branch President & Welfare Officer.

Murray Shire Citizen of the Year 2013.

Retired.

G. CAMPBELL:

Director

Board Member of Echuca Moama RSL & Citizens Club Ltd for over 4 years.

Former Murray River Councillor.

Member A.N.M.F.

Previous local small business owner/operator for 24 years.

R. BIRD:

Director

Board Member of Echuca Moama RSL & Citizens Club Ltd for over 2 years & 7 months. Treasurer, Echuca Racing Club.

Member Victoria Police - 37 years service.

Manager Holiday Apartments in Moama for 5 years.

Retired.



DIRECTORS' REPORT

Principal Activities

The principal activities of the company during the financial year were the operation of a Licensed Club. No significant change in the nature of these activities occurred during the year.

The company's short and long-term objectives are to:

- Establish and maintain a licensed Club under the Registered Clubs Act for the benefit of its members and member's guests;
- Provide for members and member's guests a social club with all the usual facilities of a club;
- Promote all or any of the objects of the Returned Services League of Australia (New South Wales Branch) Incorporated; and
- Support and assist community associations or organisations that are calculated to benefit the members of the Club.

To achieve these objectives, the company has adopted the following strategies:

- To assist with the success of the company in both the short and long term and to provide all the benefits to the members and the member's guests, the company:
 - o continually develops and improves the assets of the company;
 - strives to attract and retain quality staff committed to the company;
 and
 - o has established and implemented best practices for all stakeholders.

Key Performance Measures

The company measures its own performance through the use of both quantitative and qualitative benchmarks. The benchmarks are used by the directors to assess the financial sustainability of the company and whether the company's short term and long term objectives are being achieved.

Auditors' Independence Declaration

The lead auditors' independence declaration for the year ended 30 June 2024 has been received and can be found following this Directors' Report.



DIRECTORS' REPORT

Directors' Meetings

During the financial year various meetings of the Directors' were held. The following is a summary of meetings held and attendance by each Director:

	Board of Directors Meeting	Extra Ordinary Board of Directors Meeting	AGM
Meetings Held	9	4	1
Attendance			
Stan Barker	8	4	1
Hedley Tomlinson	9	4	1
Peter Madgwick	8	4	1
Ken Jones	8	4	1
Gen Campbell	9	4	1
Bob Bird	9	4	1

The company is limited by guarantee. If the company is wound up, the Memorandum of Association states that each member is required to contribute a maximum of \$10 each towards meeting any outstanding obligations of the company. At 30 June 2024, the total amount that members of the company are liable to contribute if the company is wound up is \$176,310 (2023: \$157,100).

Signed in accordance with a resolution of the Board of Directors:

S. BARKER (President)

H. TOMMNSON (Senior Vice President)

Dated at Moama this 30th day of August 2024.





Auditors' Independence Declaration

As lead auditor for the audit of Echuca Moama RSL & Citizens Club Ltd for the year ended 30 June 2024, I declare that, to the best of my knowledge and belief, there have been:

- a) No contraventions of the auditor independence requirements of the *Corporations*Act 2001 in relation to the audit; and
- b) No contraventions of any applicable code of professional conduct in relation to the audit.

Stephen Clarke Director Albury 30 August 2024





DIRECTORS' DECLARATION

The Directors' of the company declare that:

- the financial statements and notes are in accordance with the Corporations Act 2001 and:
 - a) comply with Australian Accounting Standards Simplified Disclosures; and
 - b) give a true and fair view of the financial position as at 30 June 2024 and of the performance for the year ended on that date of the company;
- 2. in the Directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.
- 3. The consolidated entity disclosures statement is true and correct.

This declaration is made in accordance with a resolution of the Board of Directors.

S. BARKER (President)

H. TOMINSON (Senior Vice President)

Dated at Moama this 30th day of August 2024.

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CONSOLIDATED ENTITY DISCLOSURE STATEMENT

Name of entity	Туре	Trustee, partner of JV Participant	% Share capital	Country of incorporation	Australian or foreign resident	Foreign jurisdiction of foreign residents
s.295(3A) (a)(i)	s.295(3A) (a)(ii)	s.295(3A) (a)(iii)	s.295(3A) (a)(v)	s.295(3A) (a)(iv)	s.295(3A) (a)(vi)	s.295(3A) (a)(vii)
Winbi Dam Pty Ltd	Body corporate	N/A	100%	Australia	Australian	N/A

The transactions and balances of the above entity are not material to the financial statements of the Echuca Moama RSL & Citizens Club Ltd

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2024

		2024	2023
	Note	\$	\$
REVENUES AND EXPENSES:			
Sales revenue	2a	6,873,892	6,042,380
Cost of sales		(2,641,869)	(2,383,430)
Gross profit		4,232,023	3,658,950
Revenue from other sources	2a	10,178,497	9,476,621
Other operating income	2b	<i>7</i> 53,206	882,369
Bar expenses		(1,021,107)	(946,575)
Catering expenses		(2,421,878)	(2,151,857)
Gaming expenses		(4,910,007)	(4,248,543)
General expenses		(6,015,845)	(5,501,545)
Finance costs	3	(124,688)	(130,736)
Profit before income tax	3	670,201	1,038,684
Income tax expense (benefit)	6	-	-
Profit for the year	_	670,201	1,038,684
	-		
OTHER COMPREHENSIVE INCOM	E:		
Other comprehensive income for the year, net of tax	_	_	
Total comprehensive income for th	e year	670,201	1,038,684



STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2024

	Note	2024 \$	2023 \$
ASSETS	14010	•	•
CURRENT ASSETS			
Cash and cash equivalents	7	4,291,880	3,113,103
Receivables	8	15,633	4,310
Inventories	9	193,734	150,384
Other assets	10	363,496	329,573
TOTAL CURRENT ASSETS		4,864,743	3,597,370
NON-CURRENT ASSETS			
Intangible assets	12	300,237	462,614
Property, plant and equipment	13	13,442,682	14,384,934
Right of use assets	14	402,066	196,522
Investments	15	7,562	
TOTAL NON-CURRENT ASSETS	_	14,152,547	15,044,070
TOTAL ASSETS		19,017,290	18,641,440
LIABILITIES			
CURRENT LIABILITIES			
Payables	16	1,243,575	1,144,601
Borrowings	1 7	1,271,235	838,860
Lease Liabilities	18	1 <i>7</i> 5,542	119,379
Provisions	19	795,569	769,636
Other	20	120,686	106,157
TOTAL CURRENT LIABILITIES		3,606,607	2,978,633
NON-CURRENT LIABILITIES			
Borrowings	17	103,907	1,235,954
Lease Liabilities	18	214,428	<i>7</i> 1, <i>7</i> 4 <i>5</i>
Provisions	19	161,997	94,958
TOTAL NON-CURRENT LIABILITIES		480,332	1,402,657
TOTAL LIABILITIES		4,086,939	4,381,290
NET ASSETS		14,930,351	14,260,150
EQUITY			
Reserves	1m	93,233	93,233
Retained profits		14,83 <i>7</i> ,118	14,166,917
TOTAL EQUITY		14,930,351	14,260,150



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STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2024

	Retained		
	Profits	Reserves	Total
	\$	\$	\$
Balance at 1 July 2022	13,128,233	93,233	13,221,466
Profit for the year	1,038,684	-	1,038,684
Balance at 30 June 2023	14,166,917	93,233	14,260,150
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Profit for the year	670,201	-	670,201
Balance at 30 June 2024	14,837,118	93,233	14,930,351



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STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2024

Note CASH FLOWS FROM OPERATING ACTIV	*	2023 \$
Receipts from customers	19,514,181	17,784,062
Interest received	65,978	11,080
Payments to suppliers & employees	(15,855,319)	(14,222,567)
Finance costs	(124,585)	(130,633)
Other taxes (paid) refunded	(1,089,251)	(1,028,459)
Net cash provided by		
operating activities	2,511,005	2,413,483
CASH FLOWS FROM INVESTING ACTIV	ITIES	
Proceeds from sale of plant & equipment	538,750	151,013
Purchase of plant & equipment	(1,362,590)	(1,593,027)
Payment for investments	(7,562)	-
Net cash provided by (used in)		
investing activities	(831,402)	(1,442,014)
CASH FLOWS FROM FINANCING ACTIV	/ITIES	
Proceeds from borrowings	550,988	201,403
Repayment of borrowings	(1,051,814)	(986,319)
Net cash provided by (used in)		
financing activities	(500,826)	(784,916)
Net increase (decrease) in cash held	1,178,777	186,553
Cash at beginning of the financial year	3,113,103	2,926,550
Cash at end of the financial year 7	4,291,880	3,113,103



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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements are for the Echuca Moama RSL & Citizens Club Limited as an individual entity, incorporated and domiciled in Australia. Echuca Moama RSL & Citizens Club Limited is a company limited by guarantee. The financial statements were authorised for issue on 30th August 2024 by the Directors' of the company.

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Simplified Disclosures and the Corporations Act 2001. The company is a not for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.



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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

Accounting Policies (a) Income Tax

The income tax expense (revenue) for the year comprises current income tax expenses (income) and deferred tax expenses (income).

Current income tax expense charged to profit or loss is the tax payable on taxable income. Current tax liabilities (assets) are measured at the amounts expected to be paid to (recovered from) the relevant taxation authorities. The mutuality principle has been applied to the income tax calculation of the Club. The Club has applied a non-member apportionment rate for the 2024 financial year of 16.53% (2023: 8.81%).



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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

Deferred income tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year as well unused tax losses.

Current and deferred tax income tax expense (income) is charged or credited directly to equity instead of profit or loss when the tax relates to items that are credited or charged directly to equity.

Deferred tax assets and liabilities are ascertained based on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax assets also result where amounts have been fully expensed but future tax deductions are available.

No deferred income tax will be recognised from the initial recognition of an asset or liability where there is no effect on accounting or taxable profit or loss.

Deferred tax assets and liabilities are calculated at the tax rates that are expected to apply to the period when the asset is realised or liability is settled and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability.

Deferred tax assets relating to temporary differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

(b) Revenue

Revenue from the sale of goods is recognised at the point in time goods are delivered to the customers. Revenue from the rendering of a service is recognised at the point in time the service is delivered to the customers. Interest revenue is recognised when accrued. Revenue from member's subscriptions, is recognised over time as the performance obligations to deliver member services are satisfied. Subscriptions received relating to performance obligations which are yet to be satisfied are shown in the statement of financial position as Income Received in Advance under the heading of Other Current Liabilities (Note 20).

All revenue is stated net of the amount of goods and services tax (GST).

(c) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost, less, where applicable, any accumulated depreciation and impairment losses.

The carrying amount of all property, plant and equipment is reviewed by the directors annually to ensure they are not in excess of their recoverable amount.



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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

The depreciable amount of all fixed assets excluding freehold land is depreciated over their useful lives commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable asset are:

Class of Fixed Asset	Depreciation Rate
Buildings	2.5%
Improvements	3.6 – 20%
Plant & Equipment	2.5 – 50%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income.

(d) Inventories

Inventories are measured at the lower of cost or net realisable value. Cost is calculated on the first in first out basis.

(e) Leases

The Company assesses whether a contract contains a lease at the inception of the contract. The Company recognises a right of use asset and a corresponding lease liability in respect to all lease arrangements in which it is the lessee, with the exception for short term leases (leases with a term of less than 12 months) and leases of low value assets (less than \$10,000). For these leases, the Company recognises the lease payments as an operating expense on a straight line basis over the term of the lease.

The lease liability is initially measured at the net present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease. If this rate cannot be readily determined, the company uses its incremental borrowing rate.

The right of use assets recognise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement date and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment. Right-of-use assets are depreciated over the shorter period of the lease term and useful life of the underlying asset.



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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

(f) Employee Entitlements Short-term employee provisions

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that have vested due to employees having completed the required period of service. Based on past experience the company does not expect the full amount of annual leave, long service leave or vesting sick leave balances classified as current liabilities to be settled within the next 12 months. However these amounts must be classified as current liabilities since the company does not have an unconditional right to defer the settlement of these amounts in the event the employees wish to use their leave entitlements.

Other long-term employee provisions

Provision is made for employees' long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees.

(g) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

(h) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of the GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense.

Receivables and Payables in the statement of financial position are shown inclusive of GST. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented in the statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(i) Trade and Other Receivables

Trade receivables are recognised and carried at original invoice amount less any provision for any uncollected debts. An estimate for doubtful debts is made based on an expected credit loss model. Bad debts are written off as incurred.



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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

(j) Trade and Other Payables

Liabilities for trade creditors and other amounts are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received or not billed to the company.

(k) Borrowings

All loans are measured at the principal amount. Interest is charged as an expense as it accrues.

(I) Intangible Assets

Poker machine licences, Mooring licences and Goodwill have an infinite useful life and are carried at cost of acquisition less any impairment losses. The licences have a marketable value not less than cost. They are tested for impairment in accordance with Note 1 (n).

Business capital costs are recognised at cost of acquisition. Business capital costs have a finite life and are carried at cost less any accumulated amortisation and any impairment losses. Business capital costs are amortised over their useful life of five years. They are tested for impairment in accordance with Note 1(n).

(m) Reserves

The general reserve records funds bequeathed to the club.

(n) Impairment of Assets

At each reporting date, the company reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the statement of comprehensive income.

Impairment testing is performed annually for intangible assets with infinite lives. Where it is not possible to estimate the recoverable value of an individual asset, the entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

(o) Comparative Figures

When required by Accounting Standards and the Company's own accounting practices comparative figures have been adjusted to conform with changes in presentation for the current financial year.



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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

(p) Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the entity.

(q) Financial Instruments Initial recognition and measurement

Financial instruments, incorporating financial assets and financial liabilities, are recognised when the entity becomes a party to contractual provisions of the instruments. Trade date accounting is adopted for financial assets that are delivered within timeframes established by marketplace convention.

Financial instruments are initially measured at cost on trade date, which includes transaction costs, when the related contractual rights or obligations exist. Subsequent to initial recognition these instruments are measured as set out below.

Loans and receivables

Loans and receivables are non derivative financial assets with fixed or determinable payments that are not quoted in an active market and are stated at amortised cost using the effective interest rate method.

Financial liabilities

Non derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

Impairment

At each reporting date, the Company assesses whether there is objective evidence that a financial instrument has been impaired. Impairment losses are recognised in the statement of comprehensive income.

Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying value of the financial liability, which is extinguished or transferred to another party, and the fair value of the consideration paid including the transfer of non-cash assets or liabilities assumed, is recognised in the statement of comprehensive income.



A.B.N. 40 003 684 624

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

(r) Adoption of new and revised Accounting Standards

A number of Australian Accounting Standards and interpretations have been issued or amended since 1 July 2023 that are applicable to the company. The directors have assessed these amendments and determined they did not have any significant impact on these financial statements..

		2024 \$	2023 \$
2 REVENUE AND OTHER INCOME			
Continued operations			
Revenue from contracts with customers	2a	17,052,389	15,519,001
Other sources of revenue	2b _	753,206	882,369
	_	17,805,595	16,401,370
a Disaggregated Revenue			
The entity has disaggregated revenue into the following	g cate	gories:	
Sale of goods and services		6,873,892	6,042,380
Revenue from other sources			
Gaming revenue		10,112,997	9,418,306
Memberships	_	65,500	58,315
	_	10,178,497	9,476,621
Total Revenue	_	17,052,389	15,519,001
Timing of revenue recognition			
Products and services transferred to customers			
at a point in time		16,986,889	15,460,686
over time		65,500	58,315
	_	17,052,389	15,519,001
b Other Sources of Revenue:	_		
Other revenue		546,398	504,503
Commission revenue		144,642	13 <i>5,7</i> 64
Sundry income		94,447	88,994
Government grants and rebates		571	3,378
Interest received -other corporations		65,978	11,080
Profit (Loss) on disposal of assets		(138,830)	138,650
Profit on disposal of Intangible assets		40,000	-
	_	753,206	882,369

			2024	2023
			\$	\$
3	PROFIT FOR THE YEAR			
	Profit for the year has been determined after the	e following exp	enses:	
a	Expenses:			
	Depreciation of non current assets			
	- Buildings		315,109	313 <i>,7</i> 86
	- Plant & equipment	_	1,066,547	992,729
		_	1,381,656	1,306,515
	Amortisation			
	- Business capital costs		2,377	2,402
	- Right of use assets	-	139,835	83,986
		-	142,212	86,388
	Other Provisions			
	- Employee entitlements		92,972	61,967
	- Employee related costs		<i>5,7</i> 59,6 7 0	5,202,514
4	FINANCE EXPENSES			
	Interest on financial liabilities		116,842	128,335
	Interest on lease liabilities		7,846	2,401
		-	124,688	130,736
_		=		
5	AUDITORS REMUNERATION			
	Auditors remuneration to Johnsons MME for		10.550	10 525
	- Auditing the financial report - Other services		19,550	18,535
	Total	-	19,550	18,535
	Total	=	17,555	10,000
6	INCOME TAX EXPENSE			
a	The components of tax expense comprise:			
	Current tax		-	-
	Deferred tax	Note 11 (a)		
		=		
	The applicable weighted average effective tax		0.000/	0.000/
	rates are as follows:		0.00%	0.00%



		2024 \$	2023 \$
b	The prima facie tax on profit (loss) from ordinary activities before income tax is reconciled to the income tax as follows:	ore	
	Prima facie tax payable (benefit) on profit (loss) from ordinary activities before income tax at 30% (2023 30%)	201,060	311,605
	Add tax effect of:		
	Non deductible items	6,470	2,732
	Temporary differences	26,134	25,201
	-	233,664	339,538
	Less tax effect of:	,	•
	Member income	95,257	475,065
	Unrecognised tax losses	(168,493)	(135,527)
	Income tax attributable to entity	-	
	Deferred Tax Balances Deferred tax asset balances have been de-recognised in the it is unlikely that they will be utilised in the future. As at 30 June the company had unrecognised carried forward tax losses with tax effect of		ents on the basis
7	CASH AND CASH EQUIVALENTS		
	Cash on hand	472,610	452,610
	Deposits at call	38,613	38,341
	Cash at bank	1,734,028	870,298
	Cash on deposit	2,046,629	1,751,854
	Total cash on hand as stated in the statement of financial position and statement of cashflows	4,291,880	3,113,103
8	TRADE AND OTHER RECEIVABLES		
	CURRENT		
	Sundry debtors	15,633	4,310
	=		

	2024	2023
	\$	\$
9 INVENTORIES		
CURRENT		
At Cost Bar stock	86,866	77,388
Bistro stock	106,868	77,300 72,996
DISTO SIOCK	193,734	150,384
Write downs of inventories to net realisable value du		
10 OTHER ASSETS		
CURRENT		
Prepaid expenses	363,496	329,573
11 TAX		
a Deferred Tax Assets		
Deferred tax assets comprise:		
Carry forward tax losses		
Total		-
Deferred tax assets relating to carried forward losses have accounting policy 1 (a) on the basis that it is unlikely that which the benefits of the deferred tax can be utilised.	9	
12 INTANGIBLE ASSETS		
Poker machine entitlements		
At cost	293,937	293,937
Business capital costs		
At cost	71,836	71,836
Less: accumulated amortisation	65,536	63,159
	6,300	8,677
Commercial Mooring Licence		
At cost		140,000
MV Mary Ann Goodwill		
At cost	- -	20,000
Total Intangible Assets	300,237	462,614

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

	2024	2023
	\$	\$
a Movements in carrying amounts		
Poker Machine Entitlements		
Balance at the beginning of the year	293,937	293,937
Additions	-	-
Disposals	-	-
Amortisation charge		-
Carrying amount at the end of the year	<u>293,937</u>	293,937
Business Capital Costs		
Balance at the beginning of the year	8,677	11,079
Additions	-	-
Disposals	-	-
Amortisation Charge	(2,377)	(2,402)
Carrying amount at the end of the year	6,300	8,677
Commercial Mooring Licence		
Balance at the beginning of the year	140,000	140,000
Additions	-	-
Disposals	140,000	-
Amortisation Charge		
Carrying amount at the end of the year		140,000
MV Mary Ann Goodwill		
Balance at the beginning of the year	20,000	20,000
Additions	-	-
Disposals	20,000	-
Amortisation Charge		
Carrying amount at the end of the year		20,000

Business capital costs has a finite useful life.

The current amortisation charges for intangible assets are included in note 3 under amortisation. Poker machine licenses have an infinite life.

	2024	2023
13 PROPERTY, PLANT & EQUIPMENT	\$	\$
LAND AND BUILDINGS Freehold Land		
At cost	2,081,519	2,081,519
Buildings		
At cost	12,207,588	12,207,071
Less: accumulated depreciation	4,517,936	4,204,037
	7,689,652	8,003,034
Total Land and Buildings	9,771,171	10,084,553
IMPROVEMENTS, PLANT AND EQUIPMENT		
Property Improvements		
At cost	2,401,358	2,375,925
Less: accumulated depreciation	2,093,336	2,064,471
	308,022	311,454
Plant and Equipment		
At cost	10,756,844	13,719,756
Less: accumulated depreciation	<i>7</i> ,908,983	9,165,177
Less: asset impairment		983,000
	2,847,861	3,571,579
Capital Work in Progress		
At cost	515,628	417,348
Total Improvements, Plant & Equipment	3,671,511	4,300,381
Total Property, Plant & Equipment	13,442,682	14,384,934
a Movements in Carrying Amounts		
Movement in the carrying amounts for each class of proper between the beginning and the end of the current financial		ment
Land		
Balance at the beginning of the year	2,081,519	2,081,519
Additions	(6,911)	-
Transfer from Capital Works	6,911	
Carrying amount at the end of the year	2,081,519	2,081,519

	2024 \$	2023 \$
Buildings		
Balance at the beginning of the year	8,003,034	8,264,953
Additions	1,727	51,867
Disposals	-	-
Transfer from Capital Works	-	-
Depreciation expense	(315,109)	(313,786)
Carrying amount at the end of the year	<u>7,689,652</u>	8,003,034
Improvements		
Balance at the beginning of the year	311,454	342,009
Additions	23,800	8,263
Transfer from Capital Works	8,320	-
Disposals	-	-
Depreciation expense	(35,552)	(38,818)
Carrying amount at the end of the year	308,022	311,454
Plant & Equipment		
Balance at the beginning of the year	3,571,579	3,344,500
Additions	728,467	978,708
Transfer from Capital Works	56,385	303,540
Disposals	(477,575)	(12,362)
Depreciation expense	(1,030,995)	(953,911)
Reallocation to Right of Use Asset	<u> </u>	(88,896)
Carrying amount at the end of the year	2,847,861	3,571,579
Capital Work in Progress at Cost		
Balance at the beginning of the year	417,348	312,678
Additions	169,896	408,210
Disposals	-	-
Transfers to assets	(71,616)	(303,540)
Carrying amount at the end of the year	515,628	417,348
Total		
Balance at the beginning of the year	14,384,934	14,345,659
Additions	916,979	1,447,048
Disposals	(477,575)	(12,362)
Depreciation expense	(1,381,656)	(1,306,515)
Reallocation to Right of Use Asset		(88,896)
Carrying amount at the end of the year	13,442,682	14,384,934

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

	2024 \$	2023 \$
14 RIGHT OF USE ASSETS	¥	7
Leased equipment	<i>7</i> 22,01 <i>7</i>	376,638
Accumulated amortisation	319,951	180,116
Total right of use asset	402,066	196,522
Movements in carrying amounts		
Balance at the beginning of the year	196,522	63,524
Addition to right of use asset	345,379	128,088
Amortisation expense	(139,835)	(83,986)
Reallocation from plant & equipment	-	88,896
Carrying amount at the end of the year	402,066	196,522
AASB 16 amounts recognised in the Statement of Profit or	r Loss and Other Compreh	ensive income
Amortisation of right of use asset	139,835	83,986
Interest on lease liabilities	7,846	2,401
15 INVESTMENTS		

Information relating to investments is detailed below:

	Country of	Ownership Int	erest
Name of Company	Incorporation		
Winbi Dam Pty Ltd	Australia	100%	0%
Loan to related entity		<i>7</i> ,561	-
Share capital		1	-
	_	7.562	-

16 TRADE AND OTHER PAYABLES **CURRENT**

Unsecured Liabilities

Accounts payable	302,674	249,639
Accrued expenses	457,830	<i>477,7</i> 31
Other taxes payable	193,444	173,233
GST payable	289,627	243,998
	1 243 575	1 144 601



		2024 \$	2023 \$
а	Financial liabilities classified as trade and other pa	yables	
	Payables - Current	1,243,575	1,144,601
	Less Statutory payables	(576,539)	(509,392)
	Financial liabilities as payables	667,036	635,209
17	BORROWINGS		
	CURRENT		
	Secured Liabilities		
	Bank loans	1,162,145	719,837
	Hire purchase liability	109,090	119,023
		1,271,235	838,860
	NON-CURRENT		
	Secured Liabilities		
	Bank loans	_	1,166,626
	Hire purchase liability	103,907	69,328
	,	103,907	1,235,954
а	Total current & non current secured borrowings		
	Bank loans	1,162,145	1,886,463
	Hire purchase liability note 21 (a)	212,997	188,351
		1,375,142	2,074,814
b	Security for Borrowings		
	The bank loans are secured by first mortgage over compan	y land and a charg	ge
	over the whole of the assets and undertakings of the compo	•	
	Hire purchase loans are secured against the assets to which	the finance relates	S.
c	Loan Facilities		
	Loan facilities	2,830,466	2,830,466
	Loan facilities utilised	1,162,145	1,886,463
	Unused loan facility	1,668,321	944,003
	·		
	Finance facilities	212,997	188,351
	Finance facilities utilised	212,997	188,351
	Unused finance facility		



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

		2024 \$	2023 \$
18 LEASE LIABILITY CURRENT			
Liability on right of use asset		175,542	119,379
NON-CURRENT Liability on right of use asset		214,428	71,745
Total lease liability on right of use asset	note 21 (b)	389,970	191,124
T 0111			

The Club has leases over various equipment. Information relating to the leases in place and associated balances and transactions are provided below.

Terms and conditions of leases

Balance at the end of the year

The equipment leases are for a period of 36 months from inception.

19 PROVISIONS

	D		

a

Employee	Benefits
-----------------	-----------------

Leave entitlements	680,207	597,954
Long service leave	115,362	1 <i>7</i> 1,682
	795,569	<i>7</i> 69,636
NON-CURRENT		
Long service leave	161,997	94,958
Total Provisions	957,566	864,594
Movements in provisions		
Employee Benefits		
Balance at the beginning of the year	864,594	802,627
Additional provisions	423,335	407,700
Amounts used	(330,363)	(345,733)

864,594

957,566

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 204

2023	2024	
¢	¢	

Provision for Employee Benefits

Employee provisions represent amounts accrued for annual leave and long service leave. The current portion for this provision includes the total amount accrued for annual leave and long service leave entitlements that have vested due to employees having completed the required period of service. The non current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

20 OTHER LIABILITIES

CURRENT

Income received in advance	120,686_	106,157

21 CAPITAL & LEASING COMMITMENTS

a Hire Purchase Commitments

-not later than 1 year		118,858	122,852
-between 1 year and 5 years		108,432	71,947
-greater than 5 years	_	-	
Minimum lease payments		227,290	194, <i>7</i> 99
Less: future finance charges	_	(14,293)	(6,448)
Present value of minimum	_		
lease payments	note 17 (a) ₌	212,997	188,351

b Lease Liability Commitments

Payab	le:
-------	-----

-not later than 1 year		184,329	120,023
-between 1 year and 5 years		219,193	<i>7</i> 1, <i>7</i> 53
-greater than 5 years			
Minimum lease payments		403,522	191 <i>,77</i> 6
Less: future finance charges		(13,552)	(652)
Present value of minimum lease payments	note 18	389,970	191,124

c Capital Commitments

Capital Commitments contracted for at the balance sheet date but not recognised in the financial statements:

ordromorno.		
not later than 1 year	2,496,250	



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

2024	2023
\$	\$

22 KEY MANAGEMENT PERSONNEL COMPENSATION

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly, including any director (whether executive or otherwise) is considered key management personnel.

Key management personnel compensation:

Short-term benefits	414,378	440,745
Post-employment benefits	33,833	32,425
Other long-term benefits	11,818	8,815
	460,029	481,985

23 FINANCIAL RISK MANAGEMENT

The company's financial instruments consist mainly of deposits with banks, short term investments, accounts receivable, and payables and borrowings.

The totals of each category of financial instruments, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements, are as follows:

Financial assets

Cash and cash equivalents	note 7	4,291,880	3,113,103
Receivables	note 8	15,633	4,310
Total financial assets	_	4,307,513	3,117,413
Financial liabilities			
Payables	note 16 (a)	667,036	635,209
Borrowings	_	1,664,911	2,262,647
Total financial liabilities	_	2,331,947	2,897,856

Net Fair Values

The following methods & assumptions are used to determine the net fair values of financial assets & liabilities:

- The carrying amount of cash & cash equivalents, financial instruments and non interest bearing monetary financial assets and non interest bearing financial liabilities are at cost because of their short term to maturity.
- * The net fair value of bank loans are determined by discounting the cashflows, at bench mark interest rates, to their present value.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

24 CONTINGENT ASSETS AND LIABILITIES

The Company owns 139 gaming licences, of which 129 were acquired at no cost.

These gaming machine licences are a tradeable commodity within the New South Wales clubs industry. However, the value of these gaming machine licences acquired at no cost have not been recognised as an intangible asset in the statement of financial position on the basis that their value cannot be reliably measured as an active market does not exist. The remaining gaming licences which were purchased have been recognised at cost within note 12.

"Other than the above, no other contingent assets or liabilities has become enforceable or is likely to become enforceable, within the period of 12 months after the end of the financial year which in the opinion of the directors, will or may affect the ability of the company to meet its obligations when they fall due."

25 CAPITAL MANAGEMENT

Management controls the capital of the entity to ensure that adequate cash flows are generated to fund its 2024 programs and that returns from investments are maximised within tolerable parameters. The Finance Committee ensures that the overall risk management strategy is in line with this objective.

The Finance Committee operates under policies approved by the Board of Directors. Risk management policies are approved and reviewed by the Board on a regular basis. These include credit risk policies and future cash flow requirements.

The entity's capital consists of financial liabilities, supported by financial assets. Management effectively manages the entity's capital by assessing the entity's financial risks and responding to changes in the risks and in the market. These responses may include the consideration of debt levels. There have been no changes to the strategy adopted by management to control the capital of the entity since the previous year.

26 EVENTS AFTER THE REPORTING PERIOD

There are no events since the balance date to the date of this report that would have a material effect on the operations of the Moama RSL.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

2024 2023 \$ \$

27 RELATED PARTY TRANSACTIONS

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

Contracts awarded to Rich River Trading and Transport.

Mr H Tomlinson, an owner has a significant

influence over Rich River Trading and Transport 7,448 7,964

Amount of contracts outstanding to Rich

River Trading and Transport as at 30 June

28 MEMBERS GUARANTEE

The company is limited by guarantee. If the company is wound up, the Memorandum of Association state that each member is required to contribute a maximum of \$10 each towards meeting any outstanding obligations of the company.

At 30 June 2024 the number of members was 17,631 (2023: 15,710).

29 REGISTERED OFFICE

The registered office and place of business of the company is Merool Road, Moama, New South Wales.

Independent audit report to the members of Fchuca Moama RSL & Citizens Club Ltd

Opinion

We have audited the financial statements, being general purpose financial statements - simplified disclosure of Echuca Moama RSL & Citizens Club Ltd ('the Company'), which comprises the statement of financial position at 30 June 2024, and the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes comprising summary of accounting policies and other explanatory notes and the directors' declaration.

In our opinion, the accompanying financial statements of the Company are in accordance with the Corporations Act 2001, including:

- a) giving a true and fair view of the Company's financial position as at 30 June 2024 and of its performance for the year ended on that date; and
- b) complying with Australian Accounting Standards Simplified Disclosures and the Corporations Regulations 2001.

Basis of Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial statements in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

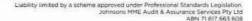
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of the financial statements that gives a true and fair view in accordance with Australian Accounting Standards - Simplified Disclosure and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial statements that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Achieving goals together







Independent auditor's report to the members (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The financial statements have been prepared for distribution to members for the purpose of fulfilling the director's financial reporting requirements under the *Corporations Act 2001*. We disclaim any assumption of responsibility for any reliance on this report or on the financial statements to which it relates to any person other than the members, or for any purpose other than that for which it was prepared.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/Home.aspx. This description forms part of our auditor's report.

Johnson's MME

Stephen Clarke

Director

Albury

30 August 2024





Moama RSL proudly supporting our community groups

- 3rd Cavalry Regiment (Vietnam)
 Association Inc.
- Bendigo RSL sub-Branch
- Boys to the Bush Ltd.
- Campaspe Cohuna Local Learning and Employment Network
- Community Living & Respite Services Inc.
- Echuca Cricket Club
- Echuca District Sub-Branch Vietnam
 Veterans Association
- Echuca Lions Club
- Echuca Moama Beacon Foundation
- Echuca Moama Cycling Club
- Echuca Moama Field & Game
- Echuca Moama Happy Club
- Echuca Neighbourhood House
- Echuca Regional Health

- Echuca South Cricket Club
- Epilepsy Foundation
- Inland Outrigger Canoe Club
- Kiwanis Club of Echuca Moama Inc
- Moama & District Preschool Centre Inc.
- · Moama Anglican Grammar School
- Moama Junior Soccer Club
- Moama Lions Club
- Moama Public School
- Moama RSL Indoor Bias Bowls
- Moama RSL sub-Branch
- Rochester Fire Brigade
- Royal Flying Doctors Service
- RSL & Services Clubs Association
- RUOK?

